

OCTOBER 2025

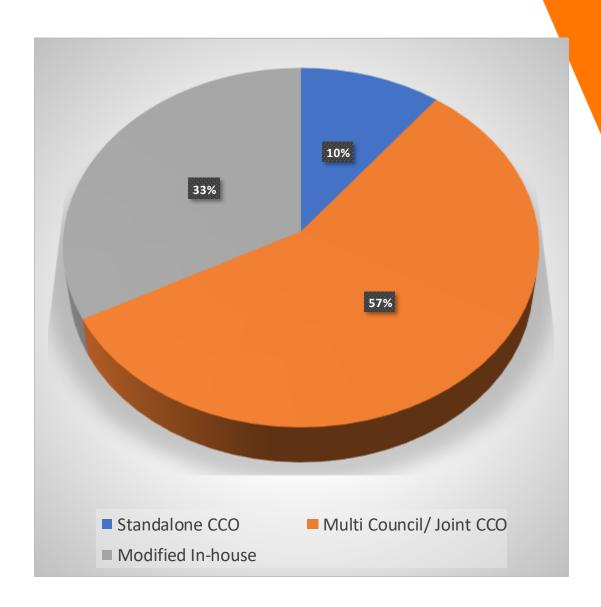


PROPOSED WATER SERVICE DELIVERY ARRANGEMENTS

Of the 67 councils:

- 38 are joining forces to establish a joint or multi-council CCO
- 7 will be setting up a standalone CCO
- 22 will be keeping water service inhouse in a 'ring-fenced' business unit or similar

CCO = Council Controlled Organisation



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If the Minister of Local Government approves the councils' plans there will be:

- 12 new water organisations in the North Island
 - 3 standalone CCOs
 - 3 joint CCOs
 - 6 multi council CCOs ranging in size from 3 to 6 council shareholders
- 7 new water organisations in the **South Island**
 - 4 standalone CCOs
 - 1 joint CCOs
 - 2 multi council CCOs both with 3 council shareholders
- Waikato Waters Limited (WWL) has the largest number of shareholder councils (7 shareholders – 6 committed to transitioning to WWL & 1 which may transition at a later date)
- A number of councils have also indicated that they may consider joining a water organisation with other councils at a future date.

WHO'S WORKING WITH WHO

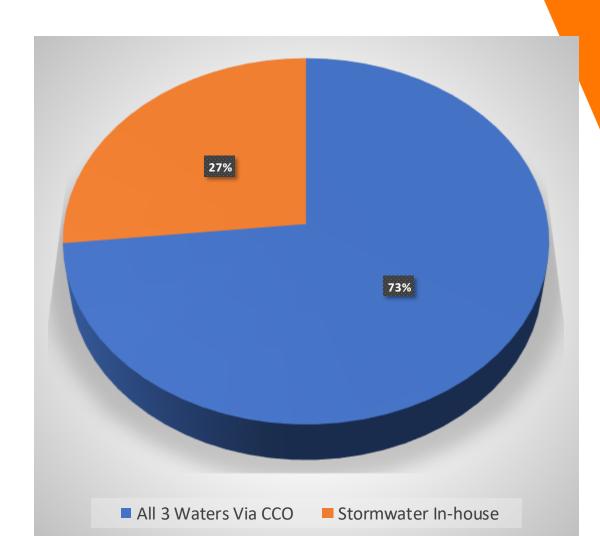
In-House Business Unit	Standalone CCO	Joint CCO	Multi Council CCO
 Thames Coromandel* Rotorua Lakes* Whakatāne* Kawerau* Ōpōtiki* Taupō* Gisborne* Stratford South Taranaki Manawatū Kāpiti Coast 	 Watercare: Auckland City Wairoa New Plymouth 	 IAWAI Flowing Waters: Hamilton City, Waikato Tauranga City, Western BoP Ruapehu, Whanganui Water Update Oct 2025	 Far North, Whangarei, Kaipara Waikato Waters Ltd: Hauraki, Matamata-Piako, Ötorohanga, Waipā, Waitomo, South Waikato Napier City, Hastings, Central Hawke's Bay Rangitīkei, Palmerston North, Horowhenua Wairarapa Tararua Water Services

WHO'S WORKING WITH WHO

In-House Business Unit	Standalone CCO	Joint CCO	Multi Council CCO
 Nelson City Tasman Waimakariri Christchurch Ashburton Mackenzie Waimate Waitaki Dunedin Southland Invercargill City 	 Marlborough Selwyn Water Limited: Selwyn Timaru* Queenstown Lakes 	Kaikōura, Hurunui	 Buller, Grey, Westland Southern Waters: Central Otago, Clutha, Gore
* Councils that have in they will continue to ex review arrangements in	plore options/or		

STORMWATER – A MIXED BAG

- Of those shifting their services to a standalone CCO or joint/multi council CCO:
 - 27% will be retaining stormwater inhouse
 - 73% will transfer or contract the CCO to provide stormwater services
- Several councils are still deciding or may change their decision at a later date.
- Stormwater services provided inhouse will need to be separated on the council's balance sheet



WHERE ARE WE UP TO NOW?

As at 21 October 2025:

- All councils had meet the legislative deadline of 3 September 2025 for submitting their water service delivery plans (WSDP)
- WSDPs for 21 councils (31%) had been approved
- 1 council's WSDP had been rejected. The council has until 30 June 2026 to submit a revised plan.
- Most councils will transition to their new water service arrangements between July 2026 & June 2028

WHAT MIGHT THIS MEAN FOR CONSTRUCTION?

- Industry practitioners will need to know who is providing water services in their area
 & it may mean dealing with more than one organisation for all 3 waters.
- With increased borrowing power, some water infrastructure projects may be able to be progressed more quickly opening up growth opportunities.
- Short term uncertainty (2-3 years) as councils transition to the new water organisations & develop their first water strategies.
- Water charges will likely rise due to the increased compliance requirements placed on water organisations under the new legislation